Confidential & Preliminary - Not for Distribution

SPARK Process

Efficiency & Modernization

Meeting #3: Initial ideas & updates

March 1, 2022

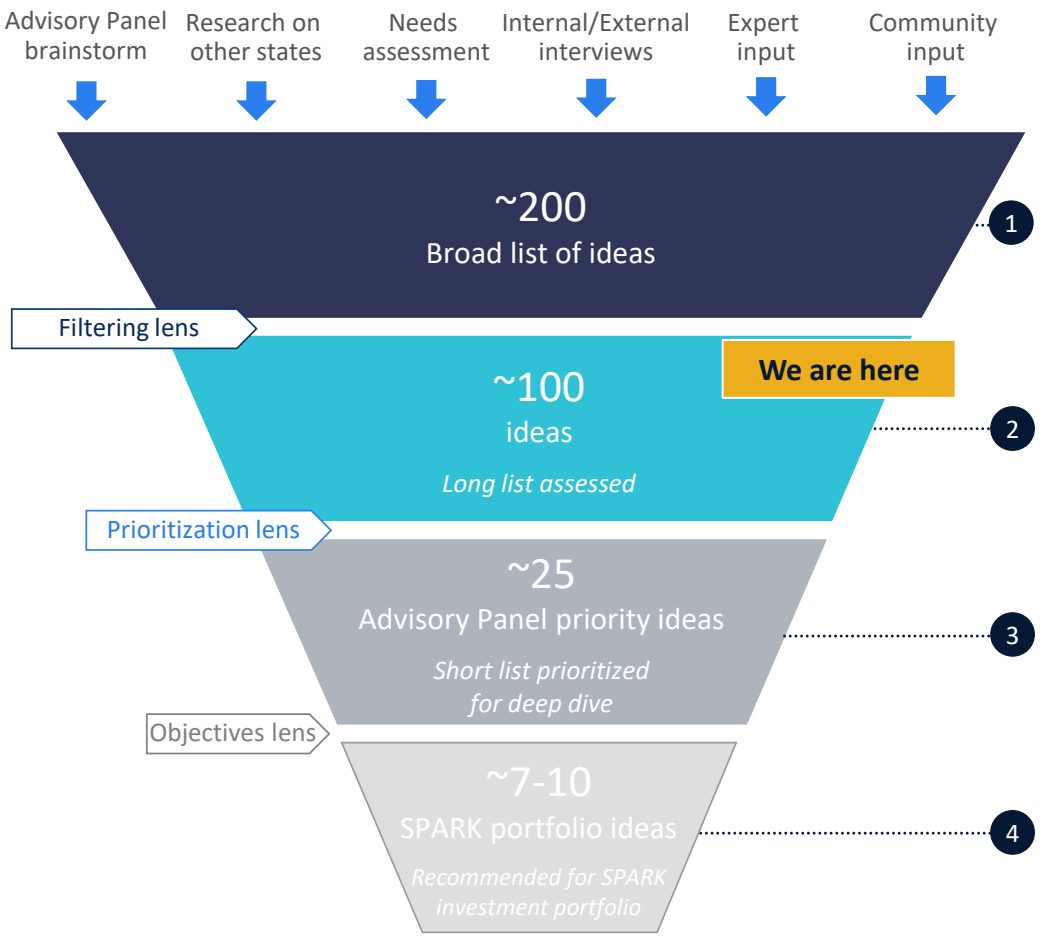
Draft

Agenda | Initial ideas & updates

1. **Overview:** Purpose of today and where we are in the process (20 min)
2. **Review:** Approach to filtering submissions (45 min)
3. **Consider:** Potential programmatic areas & opportunities for impact (25 min)
4. **Discuss:** Next steps in shaping and prioritizing the investment portfolio (30 min)

Draft

Where we are & objectives for today



Note: *Investment ideas gathered via a consistent submission form*

Long list of ideas compiled based on:
- Advisory Panel inputs
- SME / agency inputs
- Public testimony
- Best practices from other places

Filter long list of ideas based on:
- Allowability
- Alternate funding
- Existing program
- Funding scale

Subset of ideas scored and prioritized based on impact and difficulty

Subset of Advisory Panel priority ideas selected for recommended SPARK investment portfolio based on delivery of core objectives and collective impact

Objectives for today

1. Review filtering approach building on panel input
2. Shape and refine investable programs
3. Engage in initial discussion of prioritization approach

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Idea submissions significantly exceed available funds…

Idea submissions received to date total almost $13B, and more opportunities may arise, far exceeding available SFRF funding

Advisory Panel	Amount submitted ($B)
Connectivity	1.2
Economic Revitalization	7.9
Efficiency & Modernization	0.9
Health & Education	2.8
Total	**~12.8**

~$721M
Available SFRF funding

Note: Submissions requests may include similar or overlapping recommendations for utilization of funds; numbers have been rounded to the nearest $0.1B; submissions have not been evaluated for duplication

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…highlighting critical role of SPARK Advisory Panels

Need for Advisory Panels to:

Prioritize: Focus on the **key areas of need / opportunity and** identify **where SPARK can have long-term impact with one-time dollars**

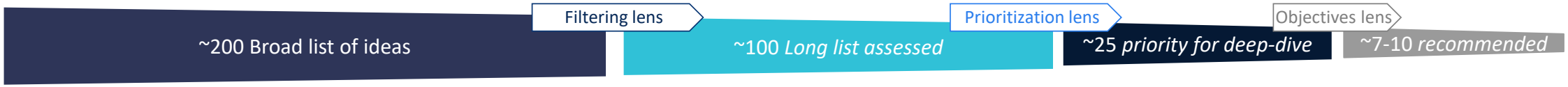
Identify funding extension opportunities: Continue looking for ways to **leverage local and agency funds** to maximize use of discretionary funds

We anticipate 5 meetings to reach a final recommendation

	1 Kickoff: Panel Intros & Situational Analysis	2 Initial idea brainstorm	3 Initial ideas & updates	4 Final ideas & priorities	5 Final priorities
Target date	*2/7*	*2/17*	*3/1*	*~3/18*	*~3/28*
Objectives & Agenda	**Introduce panel process**, project plan and engagement model Build **shared understanding of current needs & opportunities** in Kansas **Align on** what we're solving for (**focus areas & opportunities to explore**)	**Preview key themes** from submissions **Brainstorm (incremental & transformational) solutions** within focus areas Align on **key investment ideas for deep-dive / build out** **Review filtering criteria & ideas templates**	Review **filtered long-list of ideas** based on allowability, alt. funding, existing programs & funding scale Review & consider **programmatic areas for investment** Align on **prioritization approach** for panelists	Discuss **prioritization of portfolio** in aggregate **Narrow potential portfolio** considering core objectives, impact & funding envelope	Review and agree on panel's **priorities for high/med./low envelope of funding** Discuss summary output: **key messages for Executive Committee**

Idea submission due 2/16

Idea filtering process



The SPARK process is focused on allocating funds to programmatic areas of strategic focus

- The target output of the SPARK Advisory Panels is recommended portfolios for funding at the programmatic level
- To support that, submissions were solicited for investment ideas (not grant applications for funding)
  - Submissions now reside within programmatic areas
- Idea submissions will be used to shape programs and recommended funding envelope
- However specific project approval cannot happen in Advisory Panel context, per state and federal procurement guidelines

Goal of SPARK Process: Allocate funds to programmatic areas of strategic focus for the SPARK Executive Committee and State Finance Council to approve

Implementation & program design after SPARK process

After the SPARK process is complete an administering entity will be identified (State agency or 3rd party organization)

In accordance with Treasury guidance, the administering agency will then run a formal procurement process, including, only where appropriate, soliciting eligible applications

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Backup | Efficiency & Modernization Advisory Panel is responsible for defining and prioritizing programmatic areas for consideration by SPARK

What This Panel is Responsible For — **Post-Panel**

Focus Areas & Programmatic Areas	Panel Principles	Program Shaping	Program Prioritization	SPARK Funding Request	SPARK Approval & Programmatic Implementation
Topics developed for discussion based on Panel interest and ~140 idea submissions Submissions aggregated into focus areas and programmatic areas	Panel principles for Efficiency & modernization program recommendations, developed through Panel discussion	Programmatic areas filtered & evaluated by panel Panel to use filtering and live discussion to draft program templates (refined through offline input)	Panel to discuss program prioritization based on alignment with Panel Principles & SPARK Guiding Principles	Panel to set funding request to SPARK for each prioritized program and provide justification for recommendation *SPARK Executive Committee to follow-up with panel for questions or input*	SPARK Executive Committee shapes and approves remaining SFRF portfolio State Finance Council approves funding Administering entities manage program implementation, including RFP or grant application process to allocate funds

We are here

Draft

Agenda | Initial ideas & updates

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What we heard in Meeting 2

Investments in **state agency programs** should be considered prior to local investment needs

Investments should **avoid establishing programs requiring ongoing funding** (e.g., new long-term budget items)

Investments should be made in **areas that have largely allowable programs** and **existing funding is insufficient**

Are there additional principles the Panel should consider?

Guiding principles for SPARK and investment of ARPA funds

- **Prioritize sustainable programs & investments** through one-time use of funds vs substantial expansion of existing services
- **Combine with / leverage local and agency funds** to maximize use of discretionary funds
- **Foster long-term systemic impact** for Kansans
- **Consider equitable opportunities** and outcomes
- **Enable flexibility within investment strategies** (e.g., in case of emerging needs, changing federal landscape)
- **Ensure results are measurable** to enable tracking & transparency

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Filtering criteria to inform programmatic investment areas, shaped by panel feedback

Required Filtering Criteria[1]

1. **Allowability** — Can we use SFRF?
   - Is the investment idea allowable?
     - Yes/no
     - Unclear → More info/detail needed

Other Filtering Criteria

2. **Requesting entity** — Is this a state or local request for support?
   - Is the request coming from a state or local entity?
     - State
     - Local
     - Other
3. **Alternate funding** — Can we fund with non-SFRF dollars?
   - Can idea be fully funded via existing agency relief funds? Are there future funds identified?
     - Yes/No
     - Partially
     - Unclear/ delay[2] → More info/detail needed
4. **Investment type** — Is this a one-time or ongoing investment?
   - Are funds deployed once, or will ongoing funding be required to continue? Are costs offset by savings?
     - Yes/No
     - Partially
5. **Evidence for Need** — Is there sufficient evidence behind the need?
   - Is there evidence that demonstrates the underlying need for this program in Kansas?
     - Yes/No

1. Required filtering for allowability is not a task for the advisory panel
2. For example, items that would be funded under the Infrastructure Investment and Jobs Act (IIJA) or potential Build Back Better Act, or items that are likely to be included in the State Budget for FY23

Note: SFRF – State Fiscal Recovery Funds

Initial filtering conducted to segment submissions between state, local, and other

State ideas

Submitter types: State entities e.g., Corrections, KDOR, KBOR, KBI, non-profit organizations, higher ed. institutions, and private citizens

Focus Area	# Submissions	$M Requested
Facilities modernization	20	~439
IT infrastructure	38	~223
Safety and security	8	~45
Continuity of operations	15	~59
	81	**~765**

Note: 9 additional submissions ("Other") from private entities, primarily in IT infrastructure

Local ideas

Submitter types: Local police departments, county / city governments, higher ed. institutions, and private citizens

Focus Area	# Submissions	$M Requested
Facilities modernization	20	~61
IT infrastructure	5	~5
Safety and security	23	~7
Continuity of operations	3	~2
	51	**~75**

Based on panel input from last session; we will review & discuss separately

Source: Ideas submitted by state agencies and the public

State input | Summary of submissions by focus area

<10 submissions *>40 submissions*

Focus Area	Programmatic Areas	# Submissions	$M Requested
Facilities modernization	• **~$215M:** New facilities development – Corrections, TAG, KLETC • **~$175M:** Facilities upgrades, maintenance, and renovation – Corrections, TAG, OFPM, Judicial, KBI • **~$50M:** State universities facilities demolition and renovation – KBOR	20	~439
IT infrastructure	• **~$100M:** Technical infrastructure – Commerce, Judicial, OITS, Corrections • **~$80M:** Digital government – Children's Cabinet, KDOL, Judicial, OITS • **~$45M:** Cybersecurity – KBOR, OITS, Judicial	38	~223
Safety and security	• **~$40M:** Law enforcement equipment upgrades and maintenance – KHP • **~$6M:** Physical safety enhancements – OFPM	8	~45
Continuity of operations	• **~$34M:** State operations support – Judicial, KDOL, State Fire Marshall, KBI • **~$25M:** Equipment and materials replacement – KDOR	15	~59

Notes: Agencies / entities with largest $ submissions across each programmatic area highlighted above; numbers may not tie due to rounding; total submission counts exclude submissions considered 'not allowable' in the Final Rule; Source: Ideas submitted by state agencies and the public

Filtering deep dive | State facilities modernization

Non-exhaustive[1]

	Programmatic area	Pathway to Allowability	Investment type	Alternative Funding	Evidence for need
	New facilities development • **$181M:** Career centers, work release centers (Corrections) • **$20M:** Armory (TAG) • **$13M:** KLETC Training Infrastructure (KLETC) • **$1M:** EMDTC (KS 911 Coordinating Council)	Yes	One-time use of funds; agencies to own maintenance & operations		• New facilities indicate statewide benefit (e.g., career centers, work release centers) • Infrastructure required to deliver critical services (e.g., EMDTC, armory) • Aligned with long term capital improvement plans
	Facilities upgrades, maintenance, and renovation • **$110M:** HVAC replacements (Corrections, OFPM, KBI) • **$65M:** Maintenance & renovation (TAG, OFPM, Judicial, KS State Schools for the Deaf & Blind)	Yes	One-time use of funds		• Third party facility assessments • Life expectancy of current equipment has been surpassed • Facilities require enhancements to be up to code
	State universities facilities demolition and renovation • **$50M:** Capital Renewal Initiative (KBOR)	Yes	One-time use of funds		• Third party assessments

[1] Examples intended to capture largest projects submitted; Note: KLETC = Kansas Law Enforcement Training Center, EMDTC = Emergency Mobile Dispatch and Training Center, TAG = Kansas Adjutant General's Department; numbers may not tie due to rounding; Source: Ideas submitted by state agencies and the public

For discussion

1. Which programmatic areas appear to be the most important to include in facilities modernization?
2. What type of anchor projects or investments should the panel consider in shaping a facilities modernization program?
3. Where do we need additional information or evidence to shape a facilities modernization program?
4. How do you see a facilities modernization program aligning with SPARK guiding principles?

Filtering deep dive | State IT infrastructure

Non-exhaustive[1]

Programmatic area	Pathway to Allowability	Investment type	Alternative Funding	Evidence for need
Technical infrastructure • **$52M:** Public Broadcasting (Commerce) • **$38M:** Interoperability (Judicial, OITS) • **$11M:** Hardware equip. (Corrections, Judicial)	Yes	One-time use of funds		• Target impact to quality and efficiency of gov. services • Current systems / software identified as outdated
Digital government • **$77M:** Process modernization, digitization of data (KDOL, Judicial, OITS, KDOR, Children's Cabinet)	Yes	One-time use of funds; agencies to own operations		• Provides access to services for traditionally underserved groups • Increased process efficiency or accuracy
Cybersecurity • **$44M:** Cybersecurity enhancements, identify governance and access management, (OITS, KBOR, Judicial)	Yes	One-time use of funds		• Cybersecurity audit and Task Force findings

[1] Examples intended to capture largest projects submitted; Note: numbers may not tie due to rounding
Source: Ideas submitted by state agencies and the public

Draft

For discussion

1. Which programmatic areas appear to be the most important to include in IT infrastructure?
2. What type of anchor projects or investments should the panel consider in shaping an IT infrastructure program?
3. Where do we need additional information or evidence to shape an IT infrastructure program?
4. How do you see an IT infrastructure program aligning with SPARK guiding principles?

Filtering deep dive | State safety and security

Non-exhaustive[1]

	Programmatic area	Pathway to Allowability	Investment type	Alternative Funding	Evidence for need
	Emergency response or law enforcement equipment upgrades and maintenance • **$19M:** Radio replacement (KHP, KDWPT, KBI) • **$18M:** Patrol aircraft modernization (KHP) • **$1M:** Public address system (Kansas State Fair)	Yes	One-time use of funds		• New federal requirements for radio by 2023 • Criticality in delivering timely emergency services
	Physical security enhancements • **$6M:** Capital Complex Security Enhancements (OFPM) • **<$1M:** Physical security upgrades (Kansas Commission on Peace Officers' Standards and Training)	Yes	One-time use of funds		• Third party assessments of physical and electronic security systems • Crime prevention studies

[1] Examples intended to capture largest projects submitted; Note: numbers may not tie due to rounding
Source: Ideas submitted by state agencies and the public

Draft

For discussion

1. Which programmatic areas appear to be the most important to include in safety and security?
2. What type of anchor projects or investments should the panel consider in shaping a safety and security program?
3. Where do we need additional information or evidence to shape a safety and security program?
4. How do you see a safety and security program aligning with SPARK guiding principles?

Filtering deep dive | State continuity of operations

Non-exhaustive[1]

	Programmatic area	Pathway to Allowability	Investment type	Alternative Funding	Evidence for need
	State operations support • **$28M:** Temporary personnel support (Judicial, KDOL) • **$6M:** Operational support (State Fire Marshall, KBI)	Yes	One-time use of funds		• Criticality in ensuring access to vital services amidst pandemic • COVID-19-driven increase in supplies and need for essential services
	Equipment and materials replacement • **$23M:** License plate replacement (KDOR) • **$1M:** PPE (Judicial) • **$1M:** Laboratory equipment replacement (KBI)	Yes	One-time use of funds		• End-of-life reached for many license plates; difficult to read at night by law enforcement • Increase in case submissions for analysis (laboratory equipment replacement)

[1] Examples intended to capture largest projects submitted; Note: numbers may not tie due to rounding
Source: Ideas submitted by state agencies and the public

Draft

For discussion

1. Which programmatic areas appear to be the most important to include in continuity of operations?
2. What type of anchor projects or investments should the panel consider in shaping a continuity of operations program?
3. Where do we need additional information or evidence to shape a continuity of operations program?
4. How do you see a continuity of operations program aligning with SPARK guiding principles?

Local input | Summary of submissions by focus area

<5 submissions — *>20 submissions*

Focus Area	Programmatic Areas	# Submissions	$M Requested
Facilities modernization	• **~$36M:** New facilities development • **~$25M:** Facilities upgrades, maintenance, and renovation	20	~61
IT infrastructure	• **~$4M:** Cybersecurity • **~$1M:** Technical infrastructure	5	~5
Safety and security	• **~$6M:** Emergency response or law enforcement equipment upgrades or replacement • **~$1M:** Physical security enhancements	23	~7
Continuity of operations	• **~$2M**: Temporary personnel retention	3	~2

Note: numbers may not tie due to rounding; total submission counts exclude submissions considered 'not allowable' in the Final Rule
Source: Ideas submitted by state agencies and the public

Filtering deep dive | Local facilities modernization

Non-exhaustive[1]

Programmatic area	Pathway to Allowability	Investment type	Alternative Funding	Evidence for need
New facilities development • **$36M:** New facilities (e.g., government services facility, law enforcement center, community center, city hall, fire station, etc.)	Yes	One-time use of funds; local entities to own maintenance & operations	• Local fiscal recovery	• Importance of facility to the delivery of community services • Ability for new facilities to foster economic development
Facilities upgrades, maintenance, and renovation • **$14M:** HVAC replacement • **$8M:** Facilities renovation • **$3M:** Facilities upgrades (e.g., ADA accessibility, elevators, sprinklers)	Yes	One-time use of funds	• Local fiscal recovery	• Safety / regulatory requirements and building codes • Facilities assessments

[1] Examples intended to capture largest projects submitted; Note: numbers may not tie due to rounding
Source: Ideas submitted by state agencies and the public

Draft

For discussion

1. What type of investments should the panel consider in shaping a local facilities modernization program?
2. Where do we need additional information or evidence to shape a local facilities modernization program?
3. How do you see a local facilities modernization program aligning with SPARK guiding principles?

Filtering deep dive | Local IT infrastructure

Non-exhaustive[1]

Programmatic area	Pathway to Allowability	Investment type	Alternative Funding	Evidence for need
Cybersecurity • **$4M:** Water and Wastewater Treatment Plant cybersecurity systems (City of Topeka, City of Olathe)	Yes	One-time use of funds; agencies to own operations		• Third party cybersecurity assessments • Past incidents / security breaches • Outdated equipment
Technical infrastructure • **$1M:** Various system upgrades (Mainstream Nonprofit Solutions, City of Montezuma, City of Mount Hope)	Yes	One-time use of funds; agencies to own operations		• Best practices • New compliance requirements due to changes in the larger metropolitan area

[1] Examples intended to capture largest projects submitted; Note: numbers may not tie due to rounding
Source: Ideas submitted by state agencies and the public

Draft

For discussion

1. What type of investments should the panel consider in shaping a local IT infrastructure program?
2. Where do we need additional information or evidence to shape a local IT infrastructure program?
3. How do you see a local IT infrastructure program aligning with SPARK guiding principles?

Filtering deep dive | Local safety and security

Non-exhaustive[1]

	Programmatic area	Pathway to Allowability	Investment type	Alternative Funding	Evidence for need
	Emergency response or law enforcement equipment upgrades or replacement • **$4M:** Communications-related equipment (i.e., radio, dispatch) replacement • **$2M:** Misc equipment (PPE, hazmat truck, body and mobile cameras)	Yes	One-time use of funds	• Local fiscal recovery • Local emergency funds	• New federal requirements for radio by 2023 • Equipment reaching end-of-life • Criticality of equipment during emergencies
	Physical security upgrades • **<$1M:** Corrections facilities cameras	Yes	One-time use of funds		• Importance of video documentation system in supporting correctional facility workforce

[1] Examples intended to capture largest projects submitted; Note: numbers may not tie due to rounding
Source: Ideas submitted by state agencies and the public

Draft

For discussion

1. What type of investments should the panel consider in shaping a local safety and security program?
2. Where do we need additional information or evidence to shape a local safety and security program?
3. How do you see a local safety and security program aligning with SPARK guiding principles?

Filtering deep dive | Local continuity of operations

Non-exhaustive[1]

	Programmatic area	Pathway to Allowability	Investment type	Alternative Funding	Evidence for need
	Temporary personnel retention • **$2M:** Sherriff's Office retentive initiatives (Allen County, Wyandotte County, Brown County)	Yes	One-time use of funds		• COVID-19-driven staff attrition and resource gaps • Differences in compensation packages across Kansas and surrounding states

For discussion

1. What type of investments should the panel consider in shaping a local continuity of operations program?
2. Where do we need additional information or evidence to shape a local continuity of operations program?
3. How do you see a local continuity of operations program aligning with SPARK guiding principles?

[1] Examples intended to capture largest projects submitted; Note: numbers may not tie due to rounding
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Draft

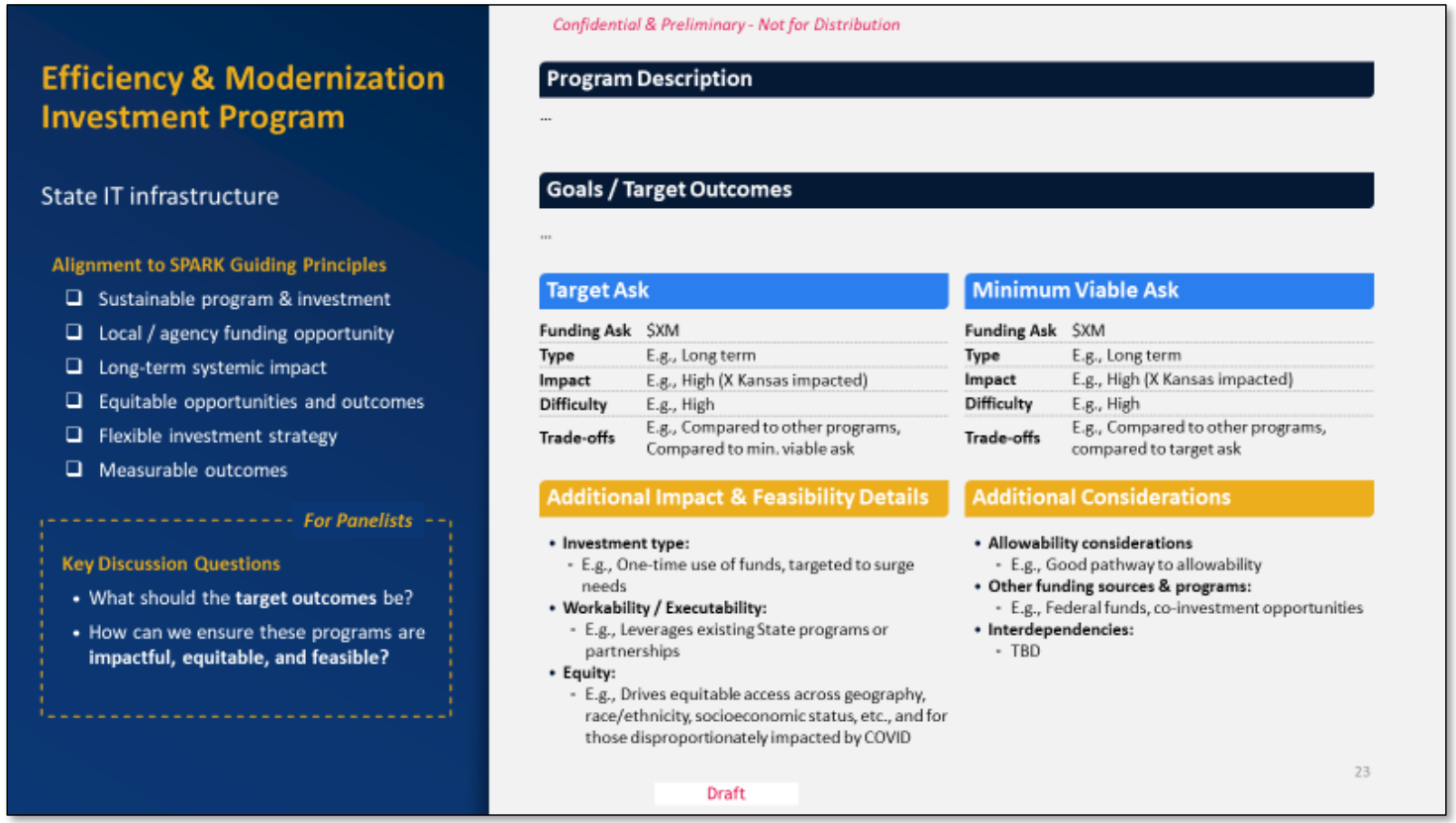
Interactive discussion | What should the panel explore as programs for investment?

For discussion; panel may redefine, narrow, split, or remove any of the program areas listed below

State				Local		To be defined
Facilities modernization	**IT infrastructure**	**Safety and security**	**Continuity of operations**	**Facilities modernization**	**Safety and security**	**TBD**
Include: **New facilities development** **Facilities upgrades, maintenance, and renovation** **State universities facilities demolition and renovation**	Include: **Digital government** **Technical infrastructure** **Cybersecurity**	Include: **Emergency response or law enforcement equipment upgrades and maintenance** **Physical security enhancements**	Include: **Equipment and materials replacement** **State operations support**	Include: **New facilities development** **Facilities upgrades, maintenance, and renovation**	Include: **Emergency response or law enforcement equipment upgrades and maintenance** **Physical security enhancements**	Include: **TBD** **TBD**
Exclude:	Exclude:	Exclude:	Exclude:	Exclude:	Exclude:	Exclude:

Draft

Recall | Advisory Panels to develop program templates for SPARK Executive Committee recommendations to define programmatic investments



Efficiency & Modernization Investment Program

State IT infrastructure

Alignment to SPARK Guiding Principles

- ❑ Sustainable program & investment
- ❑ Local / agency funding opportunity
- ❑ Long-term systemic impact
- ❑ Equitable opportunities and outcomes
- ❑ Flexible investment strategy
- ❑ Measurable outcomes

For Panelists

Key Discussion Questions

- What should the **target outcomes** be?
- How can we ensure these programs are **impactful, equitable, and feasible?**

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Program Description

...

Goals / Target Outcomes

...

Target Ask		Minimum Viable Ask	
Funding Ask	$XM	Funding Ask	$XM
Type	E.g., Long term	Type	E.g., Long term
Impact	E.g., High (X Kansas impacted)	Impact	E.g., High (X Kansas impacted)
Difficulty	E.g., High	Difficulty	E.g., High
Trade-offs	E.g., Compared to other programs, Compared to min. viable ask	Trade-offs	E.g., Compared to other programs, compared to target ask

Additional Impact & Feasibility Details

- **Investment type:**
  - E.g., One-time use of funds, targeted to surge needs
- **Workability / Executability:**
  - E.g., Leverages existing State programs or partnerships
- **Equity:**
  - E.g., Drives equitable access across geography, race/ethnicity, socioeconomic status, etc., and for those disproportionately impacted by COVID

Additional Considerations

- **Allowability considerations**
  - E.g., Good pathway to allowability
- **Other funding sources & programs:**
  - E.g., Federal funds, co-investment opportunities
- **Interdependencies:**
  - TBD

23

Draft

How We Will Develop These Templates

Program Description & Target Outcomes: [Time permitting] Drafted live in Meeting 3 discussion, refined offline for input

Target and Minimum Asks: Based on final program definition after Meeting 4

Impact, Feasibility, and Additional Considerations: Initial draft based on based Meeting 3 discussion & homework inputs, refined in Meeting 4

Draft

Efficiency & Modernization Investment Program

State facilities modernization

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For Panelists

Key Discussion Questions

- Is the program description accurate?
- What should the **target outcomes** be?
- How can we ensure these programs are **impactful, equitable, and feasible?**

Program Description

…

Goals / Target Outcomes

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Difficulty	E.g., High
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Efficiency & Modernization Investment Program

State IT infrastructure

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- ❑ Flexible investment strategy
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For Panelists

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Goals / Target Outcomes

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Additional Impact & Feasibility Details

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- **Workability / Executability:**
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Additional Considerations

- **Allowability considerations**
  - E.g., Good pathway to allowability
- **Other funding sources & programs:**
  - E.g., Federal funds, co-investment opportunities
- **Interdependencies:**
  - TBD

Draft

Efficiency & Modernization Investment Program

State safety and security

Alignment to SPARK Guiding Principles

- ❑ Sustainable program & investment
- ❑ Local / agency funding opportunity
- ❑ Long-term systemic impact
- ❑ Equitable opportunities and outcomes
- ❑ Flexible investment strategy
- ❑ Measurable outcomes

For Panelists

Key Discussion Questions

- Is the program description accurate?
- What should the **target outcomes** be?
- How can we ensure these programs are **impactful, equitable, and feasible?**

Program Description

…

Goals / Target Outcomes

…

Target Ask

Funding Ask	$XM
Type	E.g., Long term
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Trade-offs	E.g., Compared to other programs, Compared to min. viable ask

Minimum Viable Ask

Funding Ask	$XM
Type	E.g., Long term
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Difficulty	E.g., High
Trade-offs	E.g., Compared to other programs, compared to target ask

Additional Impact & Feasibility Details

- **Investment type:**
  - E.g., One-time use of funds, targeted to surge needs
- **Workability / Executability:**
  - E.g., Leverages existing State programs or partnerships
- **Equity:**
  - E.g., Drives equitable access across geography, race/ethnicity, socioeconomic status, etc., and for those disproportionately impacted by COVID

Additional Considerations

- **Allowability considerations**
  - E.g., Good pathway to allowability
- **Other funding sources & programs:**
  - E.g., Federal funds, co-investment opportunities
- **Interdependencies:**
  - TBD

Draft

Efficiency & Modernization Investment Program

State continuity of operations

Alignment to SPARK Guiding Principles

- ❑ Sustainable program & investment
- ❑ Local / agency funding opportunity
- ❑ Long-term systemic impact
- ❑ Equitable opportunities and outcomes
- ❑ Flexible investment strategy
- ❑ Measurable outcomes

For Panelists

Key Discussion Questions

- Is the program description accurate?
- What should the **target outcomes** be?
- How can we ensure these programs are **impactful, equitable, and feasible?**

Program Description

…

Goals / Target Outcomes

…

Target Ask

Funding Ask	$XM
Type	E.g., Long term
Impact	E.g., High (X Kansas impacted)
Difficulty	E.g., High
Trade-offs	E.g., Compared to other programs, Compared to min. viable ask

Minimum Viable Ask

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Additional Impact & Feasibility Details

- **Investment type:**
  - E.g., One-time use of funds, targeted to surge needs
- **Workability / Executability:**
  - E.g., Leverages existing State programs or partnerships
- **Equity:**
  - E.g., Drives equitable access across geography, race/ethnicity, socioeconomic status, etc., and for those disproportionately impacted by COVID

Additional Considerations

- **Allowability considerations**
  - E.g., Good pathway to allowability
- **Other funding sources & programs:**
  - E.g., Federal funds, co-investment opportunities
- **Interdependencies:**
  - TBD

Draft

Efficiency & Modernization Investment Program

Local facilities modernization

Alignment to SPARK Guiding Principles

- ❑ Sustainable program & investment
- ❑ Local / agency funding opportunity
- ❑ Long-term systemic impact
- ❑ Equitable opportunities and outcomes
- ❑ Flexible investment strategy
- ❑ Measurable outcomes

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  - TBD

Draft

Efficiency & Modernization Investment Program

Local IT infrastructure

Alignment to SPARK Guiding Principles

- ❑ Sustainable program & investment
- ❑ Local / agency funding opportunity
- ❑ Long-term systemic impact
- ❑ Equitable opportunities and outcomes
- ❑ Flexible investment strategy
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  - TBD

Draft

Efficiency & Modernization Investment Program

Local safety and security

Alignment to SPARK Guiding Principles

- ❑ Sustainable program & investment
- ❑ Local / agency funding opportunity
- ❑ Long-term systemic impact
- ❑ Equitable opportunities and outcomes
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Additional Considerations

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- **Other funding sources & programs:**
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- **Interdependencies:**
  - TBD

Draft

Efficiency & Modernization Investment Program

Local continuity of operations

Alignment to SPARK Guiding Principles

- ❑ Sustainable program & investment
- ❑ Local / agency funding opportunity
- ❑ Long-term systemic impact
- ❑ Equitable opportunities and outcomes
- ❑ Flexible investment strategy
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Draft

Agenda | Initial ideas & updates

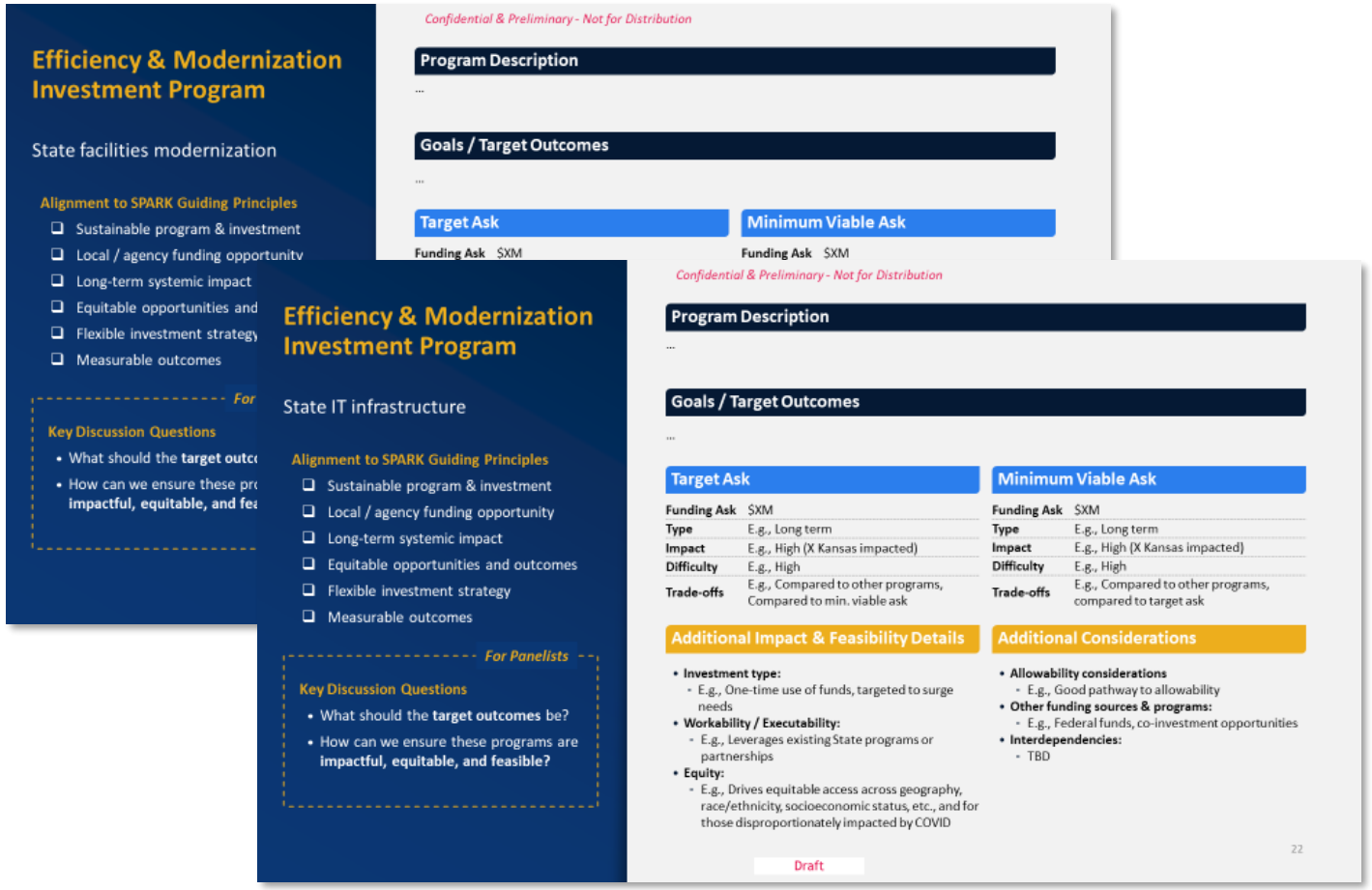
1. **Overview:** Purpose of today, where we are in the process, what's next (20 min)
2. **Review:** Approach to filtering submissions (45 min)
3. **Consider:** Potential programmatic areas & opportunities for impact (25 min)
4. **Discuss:** Next steps in shaping and prioritizing the investment portfolio (30 min)

Draft

Next steps | Homework to prepare for Meeting #4

Following this session:

- SPARK support staff to update program templates based on our discussion today and share with panelists
- **Panelists to build on, validate and provide feedback** on programs **via exit survey**



Draft

Backup | Looking ahead, panel will build investment case for priority programs, assessing impact and feasibility of investment recommendations

Impact

Level of impact

Depth of impact (i.e., marginal vs. foundational impact; minor vs. core need)

Scope of impact

Breadth / reach of impact (e.g., # of Kansans, businesses, industries, counties, etc.)

Duration of impact

Length of impact without additional funding (i.e., long-lasting impact vs. short-term relief)

Equity

Extent in delivering benefits to underserved populations (such as by geography, race / ethnicity, or socioeconomic status)

Feasibility

Workability / executability

Ability to execute opportunity by leveraging existing agency capability, infrastructure / tools, or partnerships

Ongoing investment needs

Ability to discontinue investment (i.e., for temporary surge support only), or availability of other funding sources to continue investments

Draft

Key topics and logistics for our next meeting

Meeting date:
To be scheduled

Goals of Meeting #4:

Review and pressure test **emerging program templates**

Prioritize ideas and narrow potential portfolio considering panel / guiding principles, impact, feasibility, and funding envelope

Draft

Availability survey:

Please take 5 mins to provide your availability for Meeting #4 here

Exit survey and homework is forthcoming

Dra

Questions?

Draft

Backup | "Other" submissions excluded from state and local categories

ID	Submission	Focus Area	Submitted by	$M Requested
EM041	Power Factor Correction	Facilities modernization	Ally Energy Solutions	10
EM076	Transition skilled labor credentialing into the 21st century	IT infrastructure	Merit International, Inc	10
EM079	SCaaS, DocAI	IT infrastructure	Resultant, LLC	2
EM080	Enterprise Cross Tracking Platform (Assessment and Implementation)	IT infrastructure	Google Gloud	None
EM082	Digitization and Centralization of Vital Records	IT infrastructure	Google Gloud / SpringML	None
EM091	SKI - Smart Kansas Initiative	IT infrastructure	Viaanix	1
EM104	Infrastructure Modernization Assessment and Roadmap	IT infrastructure	Google Gloud / SpringML	None
EM105	Comprehensive Software Platform	IT infrastructure	Viaanix, Inc.	8
EM137	Vision Zero Public Awareness and Transportation Safety Program	Safety and security	NovoaGlobal, Inc	7

Source: Ideas submitted by state agencies and the public Note: total submission counts exclude submissions considered 'not allowable' in the Final Rule